

# THE HONGKONG ELECTRIC COMPANY, LIMITED

## TEN-YEAR SCHEME OF CONTROL STATEMENT

### (a) Scheme of Control

The activities of HK Electric are subject to a Scheme of Control Agreement (“SoCA”) agreed with the Government with a term of 15 years from 1 January 2019 to 31 December 2033.

The SoCA provides for HK Electric to earn a Permitted Return of 8% of average net fixed assets. The Permitted Return is determined after any excess capacity adjustment, in accordance with the Annex to the SoCA. No excess capacity adjustment was made in 2020 and 2019. Any excess or deficiency of the gross tariff revenue over the sum of total operating costs, Scheme of Control Net Return and Scheme of Control taxation charges is transferred to/(from) a Tariff Stabilisation Fund from/(to) the statement of profit or loss of HK Electric. When transfer from the Tariff Stabilisation Fund to the statement of profit or loss is required, the amount transferred shall not exceed the balance of the Tariff Stabilisation Fund. In calculating the Scheme of Control net revenue, interest relating to the acquisition of fixed assets (whether it has been charged to revenue or capitalised) up to 7% per annum, is added to, and a tax adjustment is made against, net revenue after taxation. In addition, each year a charge calculated by applying the average of one-month Hong Kong Interbank Offered Rate on the average balance of the Tariff Stabilisation Fund is transferred from the statement of profit or loss of HK Electric to a Rate Reduction Reserve.

### (b) Ten-Year Scheme of Control Statement for the year ended 31 December

HK\$ million	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Sales of electricity	10,363	10,694	11,541	11,621	11,373	11,165	11,165	10,176	10,364	10,140
Transfer from Fuel Clause Recovery Account	1,823	2,051	2,696	1,904	1,206	1,861	2,994	3,510	3,867	3,755
Other Scheme of Control revenue	162	77	115	93	79	74	63	67	74	100
<b>Gross tariff revenue</b>	<b>12,348</b>	12,822	14,352	13,618	12,658	13,100	14,222	13,753	14,305	13,995
Fuel costs	(3,453)	(3,842)	(4,530)	(3,785)	(3,105)	(3,697)	(4,818)	(5,271)	(5,673)	(5,538)
Operating costs	(1,697)	(1,723)	(1,656)	(1,592)	(1,460)	(1,277)	(1,143)	(995)	(1,040)	(1,040)
Interest	(778)	(764)	(779)	(719)	(811)	(838)	(789)	(285)	(264)	(248)
Depreciation and amortisation	(2,414)	(2,342)	(2,355)	(2,210)	(2,127)	(2,054)	(1,988)	(1,982)	(1,919)	(1,836)
<b>Net revenue before taxation</b>	<b>4,006</b>	4,151	5,032	5,312	5,155	5,234	5,484	5,220	5,409	5,333
Scheme of Control taxation	(695)	(688)	(557)	(698)	(1,209)	(1,140)	(1,009)	(988)	(856)	(794)
<b>Net revenue after taxation</b>	<b>3,311</b>	3,463	4,475	4,614	3,946	4,094	4,475	4,232	4,553	4,539
Interest on borrowed capital	1,018	1,043	983	873	821	729	690	288	271	239
Interest on incremental customers' deposit	–	1	–	–	–	–	–	–	–	–
<b>Scheme of Control net revenue</b>	<b>4,329</b>	4,507	5,458	5,487	4,767	4,823	5,165	4,520	4,824	4,778
Transfer from/(to) Tariff Stabilisation Fund	164	(222)	(303)	(291)	181	84	(249)	389	72	46
<b>Permitted return</b>	<b>4,493</b>	4,285	5,155	5,196	4,948	4,907	4,916	4,909	4,896	4,824
Interest on borrowed capital	(1,018)	(1,043)	(983)	(873)	(821)	(729)	(690)	(288)	(271)	(239)
Interest on incremental customers' deposit	–	(1)	–	–	–	–	–	–	–	–
Transfer to Smart Power Care Fund/ Smart Power Fund	(25)	(32)	–	(5)	(5)	(5)	(10)	–	–	–
Transfer to Rate Reduction Reserve	(8)	(14)	(6)	(1)	(1)	(1)	–	(1)	(1)	(1)
<b>Net return</b>	<b>3,442</b>	3,195	4,166	4,317	4,121	4,172	4,216	4,620	4,624	4,584